

**38<sup>TH</sup> ANNUAL  
GENERAL MEETING**  
SEPTEMBER 28, 2018



# PRESIDENT'S MESSAGE

Annual Report 2017/18

Members and Supporters of Redeemer University College,

Our God is faithful! As you read through this annual report you will see how that faithfulness shines through. That faithfulness is no more evident than in God's provision for Redeemer in the appointment of Dr. Robert Graham as Redeemer's fourth President. I am excited that Bob will be providing leadership to Redeemer and am eager to see how God will use him to advance Redeemer's mission. I hope you will be able to come to the Annual General Meeting to meet our new President, to review the work of the past year, and to elect new members to the Board and Senate.

The past year has been one of preparing for transition. While the work of preparing students for kingdom service is our primary focus, we have also been working to prepare for transition. Our enrolment has stabilized and our financial results are encouraging. We are also focused on the completion of our current strategic plan and are preparing for the next phase of Redeemer's development. This next phase, our next strategic plan, will be led by our new President.

This transition to a new President also marks a transition for me. As I step away from the role of Interim President and pass the baton on to Dr. Graham, I will be ending my time of service at Redeemer. God, in his provision, has called me to serve Him at Covenant College, a sister ARCU (Association of Reformed Colleges and Universities) institution located in Lookout Mountain Georgia, as their Vice-President for Operations and Finance.

As I take my leave, I am grateful to the Board of Redeemer for their confidence and support of my leadership in appointing me as Interim President. I am grateful as well to the Redeemer faculty and staff for allowing me the privilege of working with them over the last 6 ½ years. And I am thankful for you, the Redeemer support community for your continued generous support for Redeemer. Without your unwavering support, this grand adventure of a Christian University would not be possible. Because of you, students are learning how to integrate a Reformed worldview that acknowledges the Lordship of Christ over all things into their daily lives, thereby building the Kingdom of God.

To God be the glory.



Fred Verwoerd  
Interim President

# CHAIR'S MESSAGE

## Annual Report 2017/18

*O sing to the LORD a new song, For He has done wonderful things,  
His right hand and His holy arm have gained the victory for Him.*

*Psalm 98:1*

Over the past twelve months, as we have walked through some challenging times, we are grateful by the wonderful things that God has done as He continues to provide for and lead Redeemer University College. As we approach the date of our Annual General Meeting, we reflect on the many ways in which God has blessed our University and guided us towards a stronger future in which Redeemer can thrive as it provides an “unabashedly Christ-centred” education that “prepares students to reflect a distinctive worldview in any vocation and place they are called.”

The 2017/18 school year has been busy. Our Annual Report will provide you with a comprehensive update of the activities and progress that Redeemer University College has participated in and made in the last year. That being said, there are a handful of developments that I would like to highlight.

First, we have hired a President. Redeemer is excited to welcome Dr. Bob Graham to our campus. Dr. Graham comes to us with a proven track record of success in a leadership role, as Provost, at two respected Christian Universities. He is excited about Redeemer's Reformed Identity and the way in which it makes Redeemer unique and distinctive, while also providing our students with a powerful worldview that will shape their thinking, influence their learning and guide their lives and the Kingdom work that God calls them to. Dr. Graham prefers to lead through listening, caring and connecting and our Board believes he will be a great fit at Redeemer.

Second, although Redeemer, like other post-secondary institutions, has experience both enrolment and financial challenges over the past couple of years, thanks to a committed Board, administration, faculty, and staff, the situation has stabilized over the last two years. Enrolment has been consistent and is poised for a slight increase and long-term debt is down to \$18.6m from over \$30m just eight years ago. This took some difficult decisions and resolve, but the foundation for the future is strong and we believe Dr. Graham is well-positioned and qualified to take us into that future in new and exciting ways.

Third, we want to publicly thank Fred Verwoerd for his work as Interim President and wish him the best in his new role as Vice President for Operations and Finance at Covenant College. Fred has demonstrated his deep love for Redeemer with his dedication to the role of Interim President. He has led Redeemer for the past eighteen months with commitment, and we greatly appreciate the work he has done.

Our Board is very excited about Redeemer's future. We believe that Redeemer is well-positioned to continue to provide students with a more relational form of Higher Education that prioritizes Christ, community and school culture.

We hope, pray and trust that God will continue to be at work on our campus and in the lives of our students. We ask that you continue to pray for Redeemer as we work to serve the kingdom in this important endeavour.

We look forward to seeing you at the AGM.



Jason D Schouten  
Chair, Board of Governors

## SENIOR ADMINISTRATORS

**Mr. Fred C. Verwoerd**, *Interim President*

**Dr. Kyle Spyksma**, *Interim Vice President, Academic & Dean of Sciences & Co-Dean of Humanities*

**Mr. Ed Bosveld**, *Vice President, Administration & Finance*

**Dr. David Zietsma**, *Vice President, External Relations & Enrolment*

**Prof. Susan Van Weelden**, *Dean of Social Sciences & Co-Dean of Humanities*

**Mrs. Hendrika (Hennie) Schoon**, *Dean of Students*

## SENATE

### EX OFFICIO MEMBERS

**Mr. Fred C. Verwoerd\***, *Chair*

**Dr. Kyle Spyksma\* '01**, *Vice Chair, Interim VP, Academic, Dean of Sciences and Co-Dean of Humanities*

**Prof. Susan Van Weelden**, *Dean of Social Sciences and Co-Dean of Humanities*

**Ms. Kim Lammers '06**, *Recording Secretary & Registrar*

### FACULTY MEMBERS

**Dr. Robert Joustra**, *Assistant Professor of International Studies (2018-1)*

**Prof. Brenda Stephenson**, *Associate Professor of Psychology (2018-2)*

**Dr. Kevin Flatt**, *Associate Professor of History and Director of Research (2019-1)*

**Dr. Christina Belcher\***, *Secretary and Professor of Education (2019-2)*

**Dr. Edward Berkelaar**, *Professor of Chemistry and Environmental Studies (2019-2)*

**Dr. John Van Rys**, *Professor of English (2020-1)*

### EXTERNAL FACULTY MEMBERS

**Dr. Roelof (Rudy) Eikelboom**, *Professor of Psychology, Faculty of Science, Wilfrid Laurier University (2018-1)*

**Dr. Aaron Schat\* '96**, *Associate Professor of Organizational Behaviour and Human Resources Management, McMaster DeGroot School of Business (2019-1)*

**Dr. Michael Knowles**, *Professor, George Franklin Hurlburt Chair of Preaching, McMaster Divinity College (2019-2)*

**Dr. Michael Haykin**, *Professor of Church History & Biblical Spirituality, Southern Baptist Theological Seminary (2020-1)*

### BOARD OF GOVERNORS MEMBERS

**Rev. Phil Apoll\***

**Mr. Lloyd Rang '89**

### ALUMNI MEMBER

**Mr. Doug Sikkema\* '06** (2019-2)

### STUDENT MEMBERS

**Mr. Christopher Warren '18**

**Mr. Aren T. Plante '19**

## BOARD OF GOVERNORS

### ALUMNI ASSOCIATION SEAT

**Mr. Lloyd Rang\* '89**, Alumni Association, Vice Chair (2018-1)

### CLASSICAL SEATS

(Christian Reformed and Reformed)

**Rev. Andrew Zomerma\* '00**, Classis Hamilton (2017#, 2018+)

**Mr. John Buma\***, Classis Niagara (2017#, 2020-1)

**Mr. Randall Boessenkool**, Classis Toronto (2019#)

**Rev. Dr. Meine Veldman**, Classis Ontario of the Reformed Church (2016-1, 2019-2)

**Rev. Phil Apoll**, Classis Chatham (2015#, 2018-1)

**Rev. Sid Ypma '97**, Classis Eastern Canada (2018-1)

**Dr. Hazel R. Lynn\***, Classis Huron (2015#, 2018-1)

**Mr. Michael J. Zwier**, Classis Quinte (2018-1)

### PRINCIPALS' ASSOCIATION SEATS

**Vacant**, Toronto District (2017#, 2020-1)

**Mrs. Bonnie Desjardins**, Grand Region (2017#, 2020-1)

**Mr. Jason D. Schouten\* '04**, Bluewater, Chair (2016-1, 2019-2)

**Mr. Allen Bron**, Seaway Valley (2018#)

### MEMBERSHIP SEATS

**Mr. Bob Dieleman** (2020-1)

**Mr. John Van Huizen\*** (2014#, 2017-1, 2020-2)

**Mrs. Liz Tolkamp** (2017-1, 2020-2)

**Mrs. Liza Davis** (2019-1)

**Dr. Alexandre Dauphin** (2012#, 2015-1, 2018-2)

**Vacant** (2020-1)

**Vacant** (2019-1)

**Vacant** (2019-1)

**Vacant** (2019-1)

**Vacant** (2018-1)

### PAST CHAIR

**Vacant**

+Resigned

#Vacant Seat

\*Member of the Executive Committee for 2017/18

# 38<sup>TH</sup> ANNUAL GENERAL MEETING

Friday, September 28, 2018 at 6:00 pm

Dear Supporting Members,

The Board of Governors of Redeemer University College invites all members in good standing to attend the thirty-eighth Annual General Meeting of the supporting members. The meeting will be held on Friday, September 28, 2018 at 6:00 pm in the Dining Hall at Redeemer University College.

As per the by-laws, any supporting member is entitled to propose names of supporting members of Redeemer University College to be added to the nomination list for the Board of Governors. We would encourage you to do so by contacting the President's Office, Redeemer University College at [mbeukes@redeemer.ca](mailto:mbeukes@redeemer.ca).

Registration and Reception starts at 5:00 pm in the Commons, followed by the AGM and Dinner at 6:00 pm.

Please RSVP to the Office of the President by Friday, September 15, 2018 at 1-877-779-0913 x4208 or [mbeukes@redeemer.ca](mailto:mbeukes@redeemer.ca) if you plan to join us for the AGM and dinner.

Should you be unable to attend the Annual General Meeting, the by-laws make special provision enabling members to vote for Board of Governors and Senate nominees provided that the supplied ballot is signed and delivered to Redeemer University College prior to the time of the meeting. Please note, however, that this privilege does not extend to the other items on the agenda.

We look forward to seeing you on September 28, 2018.

In Christ's Service,



Jason D. Schouten  
Chair, Board of Governors

# **SCHEDULE OF EVENTS**

Friday, September 28, 2018 at Redeemer University College

5:00 pm

**Annual General Meeting Registration and Reception**

6:00 pm

**Annual General Meeting and Dinner**

## **AGENDA**

1. Opening
2. Approval of minutes of September 29, 2017
3. Appointment of Balloting Committee
4. Board of Governors and Senate Elections
5. Annual Report
6. Financial Report
7. Appointment of Auditors
8. Acceptance of 2018-2019 Budget
9. Approval of By-Law No. A-6
10. Recognition of retiring Board members
11. New Business
12. Adjournment

## **RESOLUTIONS**

1. BE IT RESOLVED THAT the minutes of the meeting of the supporting members held on September 29, 2017, as printed in the agenda, be adopted.
2. BE IT RESOLVED THAT the Balloting Committee as presented be approved.
3. BE IT RESOLVED THAT the Annual Report, as presented in the agenda, be received for information.
4. BE IT RESOLVED THAT the summary financial statements and auditors' report attached thereto, as presented to the supporting members in the agenda, be received for information.
5. BE IT RESOLVED THAT the membership approves the auditors (KPMG LLP) recommended by the Board for the fiscal year ending April 30, 2019, with remuneration thereof to be determined by the Board.
6. BE IT RESOLVED THAT the budget for the fiscal year ending April 30, 2019, as presented to the supporting members in the agenda, be received for information.
7. BE IT RESOLVED THAT By-Law No. A-6, as passed by the Board of Governors on June 1, 2018, and printed in this agenda, be confirmed by the Membership.
8. BE IT RESOLVED THAT the Balloting Committee be and is hereby authorized to destroy the ballots for election of the Board members and the Senate member.

## **BY-LAW CHANGES**

The following By-law changes have been approved by the Board and are presented here for ratification by the members. These changes are being made to update and clarify matters regarding the establishment of quorum for a meeting of the Board and the Membership, and to clarify procedure in the event quorum is not present at a meeting.

Of note are the following:

- the addition of the ability for members to vote on all resolutions utilizing absentee voting. Currently only the election of Board members may be done in absentia. This change will allow those voting by electronic means to have their votes counted toward the establishment of quorum.
- the clarification that quorum for a meeting of the Board is a simple majority of the elected members of the Board. Seats vacant are not considered when determining quorum.
- the clarification that no business may be transacted in the absence of quorum.

### **BY-LAW NO. A-6**

**By-Law No. A-6**, a by-law amending By-Law No. A-2, Article 4, paragraph 4.9; Article 6; Article 18, paragraph 18.2; and Article 20.

#### **By-Law No. A-2, Article 4: ELECTION OF A MEMBERS OF THE BOARD OF GOVERNORS, paragraph 4.9** currently reads as follows:

Supporting members unable to attend the annual meeting but who wish to vote shall be entitled to cast their signed ballots by mail for the election of Board of Governors members.

**By-Law No. A-6** would amend **By-Law No. A-2, Article 4, paragraph 4.9** as follows:  
Removing Paragraph 4.9.

#### **By-Law No. A-2, Article 6: QUORUM AND MEETINGS OF THE BOARD OF GOVERNORS** currently reads as follows:

A simple majority of the Board of Governors shall form a quorum for the transaction of business. Except as otherwise required by law, the Board of Governors may hold its meetings at such place or places as it may from time to time determine, but at least two meetings per year should be held. No formal notice of any such meeting shall be necessary if all the Board of Governors members are present, or if those absent have signified their consent to the meeting being held in their absence. Board of Governors meetings may be formally called by the Chair or Vice-Chair or by the Secretary on the direction of the Chair or Vice-Chair, or by the Secretary on the direction in writing of two Board of Governors members. Notice of such meetings shall be delivered manually, by telephone, by facsimile or by e-mail to each Board of Governors member not less than one week before the meeting is to take place or the agenda materials shall be delivered to each Board of Governors member not less than two days before the meeting is to take place. The statutory declaration of the Secretary or Chair that notice has been given pursuant to this by-law shall be sufficient and conclusive evidence of the giving of such notice. The Board of Governors may appoint a day or days in any month or months for regular meetings at an hour to be named and of such regular meeting no notice need be sent. A Board of Governors meeting may also be held, without notice, immediately following the annual meeting of the University College. The Board of Governors may consider or transact any business either special or general at any meeting of the Board of Governors.



**By-Law No. A-6 would amend By-Law No. A-2, Article 6: QUORUM AND MEETINGS OF THE BOARD OF GOVERNORS as follows:**

- Removing a simple majority of the Board of Governors who shall form a quorum for the transaction of business and replacing it by a simple majority of the elected number of governors who constitutes a quorum at any meeting, notwithstanding any vacancy among the governors, and who may exercise all the powers of the governors.
- Adding a paragraph that in the absence of quorum, no official acts of the Board may be transacted, no motions may be adopted, no decisions may be made and no minutes are to be taken and any action, decision or resolution of the Board must be deferred until such next meeting as may be arranged where quorum is achieved.

**By-Law No. A-2, Article 18: ANNUAL AND OTHER MEETINGS OF THE SUPPORTING MEMBERS, paragraph 18.2 currently reads as follows:**

The Board of Governors on its own initiative or by written request of 10% of the supporting members as set out in 18.3, has power to call at any time a general meeting of the supporting members of the University College. No public notice nor advertisement of the supporting members' meetings, annual or general, shall be required, but notice of the time and place of every such meeting together with the preliminary agenda shall be given to each supporting member by sending the notice by prepaid mail or telegraph, not less than 14 days before the time fixed for the holding of such meeting.

**By-Law No. A-6 would amend By-Law No. A-2, Article 18, paragraph 18.2 as follows:**

- Substituting telegraph by electronic mail.

**By-Law No. A-2, Article 20: ADJOURNMENT currently reads as follows:**

Any meeting of the supporting members or of the Board of Governors may be adjourned to any time and from time to time and such business may be transacted at such adjourned meeting as might have been transacted at the original meeting from which such adjournment took place. No notice shall be required of any such adjournment. Such adjournment may be made notwithstanding that no quorum is present.

At all meetings of the supporting members every question shall be decided by the majority of the votes of the supporting members present in person, unless otherwise required by the by-laws of the University College, or by law. Every question shall be decided in the first instance by assent or dissent unless a poll be demanded by any supporting member. Every supporting member having voting rights shall have one vote, and, unless a poll be demanded, a declaration by the Chair that a resolution has been carried or not carried and an entry to that effect in the minutes of the supporting members shall be admissible in evidence as prima facie proof of the fact without proof of the number or proportion of the votes accorded in favour of or against such resolution. The demand for a poll may be withdrawn, but if a poll be demanded and not withdrawn the question shall be decided by a majority of votes given by the supporting members and such poll shall be taken in such manner as the Chair shall direct and the result of such poll shall be deemed the decision of the supporting members in general meeting upon the matter in question.

**By-Law No. A-6 would amend By-Law No. A-2, Article 20: ADJOURNMENT as follows:**

- Adding a paragraph that in the absence of quorum, no official acts of the membership may be transacted, no motions may be adopted, no resolutions passed and no minutes are to be taken and any action, decision or resolution of the membership must be deferred until such next meeting as may be arranged where quorum is achieved.
- Adding that every decision shall be decided by the majority of the votes of the supporting members, whether cast in person or by mail or by electronic mail and removing that every decision shall be decided by the majority of the votes present in person, unless otherwise required by the by-laws of the University College or by law.

**By-Law No. A-6, a by-law to amend By-Law No. A-2, Article 4, paragraph 4.9; Article 6; Article 18, paragraph 18.2; and Article 20 will thus read as follows:**

**1. ELECTION OF A MEMBER OF THE BOARD OF GOVERNORS**

Paragraph 4.9 has been removed.

**2. QUORUM AND MEETINGS OF THE BOARD OF GOVERNORS**

A simple majority of the elected number of governors constitutes a quorum at any meeting of the governors and, notwithstanding any vacancy among the governors, a quorum of governors may exercise all the powers of the governors. Except as otherwise required by law, the Board of Governors may hold its meetings at such place or places as it may from time to time determine, but at least two meetings per year should be held. No formal notice of any such meeting shall be necessary if all the Board of Governors members are present, or if those absent have signified their consent to the meeting being held in their absence. Board of Governors meetings may be formally called by the Chair or Vice-Chair or by the Secretary on the direction of the Chair or Vice-Chair, or by the Secretary on the direction in writing of two Board of Governors members. Notice of such meetings shall be delivered manually, by telephone, by facsimile or by e-mail to each Board of Governors member not less than one week before the meeting is to take place or the agenda materials shall be delivered to each Board of Governors member not less than two days before the meeting is to take place. The statutory declaration of the Secretary or Chair that notice has been given pursuant to this by-law shall be sufficient and conclusive evidence of the giving of such notice. The Board of Governors may appoint a day or days in any month or months for regular meetings at an hour to be named and of such regular meeting no notice need be sent. A Board of Governors meeting may also be held, without notice, immediately following the annual meeting of the University College. The Board of Governors may consider or transact any business either special or general at any meeting of the Board of Governors.

In the absence of quorum, no official acts of the Board may be transacted, no motions may be adopted and no decisions made. No minutes are to be taken and any action, decision or resolution of the Board must be deferred until such next meeting as may be arranged where quorum is achieved.

**3. ANNUAL AND OTHER MEETINGS OF THE SUPPORTING MEMBERS**

The Board of Governors on its own initiative or by written request of 10% of the supporting members as set out in 18.3, has power to call at any time a general meeting of the supporting members of the University College. No public notice nor advertisement of the supporting members' meetings, annual or general, shall be required, but notice of the time and place of every such meeting together with the preliminary agenda shall be given to each supporting member by sending the notice by prepaid mail or electronic mail, not less than 14 days before the time fixed for the holding of such meeting.

**4. ADJOURNMENT**

Any meeting of the supporting members or of the Board of Governors may be adjourned to any time and from time to time and such business may be transacted at such adjourned meeting as might have been transacted at the original meeting from which such adjournment took place. No notice shall be required of any such adjournment. Such adjournment may be made notwithstanding that no quorum is present.

As defined by the Act, Section 8 Paragraph 4, quorum for a meeting of the supporting members shall consist of 50 supporting members who are not students, members of the teaching faculty or members of the academic staff of the University College. In the absence of quorum, no official acts of the membership may be transacted, no motions may be adopted and no resolutions passed. No minutes are to be taken and any action, decision or resolution of the membership must be deferred until such next meeting as may be arranged where quorum is achieved.

At all meetings of the supporting members every question shall be decided by the majority of the votes of the supporting members, whether cast in person or by mail or by electronic mail. Every question shall be decided in the first instance by assent or dissent unless a poll be demanded by any supporting member. Every supporting member having voting rights shall have one vote, and, unless a poll be demanded, a declaration by the Chair that a resolution has been carried or not carried and an entry to that effect in the minutes of the supporting members shall be admissible in evidence as prima facie proof of the fact without proof of the number or proportion of the votes accorded in favour of or against such resolution. The demand for a poll may be withdrawn, but if a poll be demanded and not withdrawn the question shall be decided by a majority of votes given by the supporting members and such poll shall be taken in such manner as the Chair shall direct and the result of such poll shall be deemed the decision of the supporting members in general meeting upon the matter in question.

# MINUTES OF THE THIRTY-SEVENTH MEMBERSHIP MEETING OF REDEEMER UNIVERSITY COLLEGE

Friday, September 29, 2017

## 1. Opening

- 1.1 K Veldkamp, Chair of the Board of Governors, welcomed everyone to the Annual General Meeting and Dinner.
- 1.2 K Veldkamp introduced Dr. Craig Bartholomew, Director of the Kirby Laing Centre for Christian Ethics, Tyndale House, Cambridge, UK, and formerly H Evan Runner Professor of Philosophy and Professor of Religion and Theology at Redeemer University College.
- 1.3 Dr Craig Bartholomew delivered his address: For Such a Time as This: The Importance of Redeemer University College Today.
- 1.4 K Veldkamp expressed appreciation for Dr. Bartholomew's contribution to Redeemer University College and wished him all the best for the future.
- 1.5 Rev. Andrew Zomerma, member of the Board of Governors, offered a prayer for dinner.

DINNER SERVED

## 2. Business

- 2.1 The Chair of the Board of Governors called the meeting to order.
- 2.2 84 members attended the Annual General Meeting and Dinner, and a quorum of 55 members in good standing was recorded.

## 3. Approval of minutes of September 30, 2016

- 3.1 **Motion:** **Be it resolved that the minutes of the meeting of the supporting members held on September 30, 2016, as printed in the agenda, be adopted.**  
Moved: K Benjamins; seconded: W Bakker; carried.

## 4. Appointment of the Balloting Committee

- 4.1 Magda Beukes, Tracy Van Dijk and Tina VanDyk were appointed on the Balloting Committee.
- 4.2 **Motion:** **Be it resolved that the Balloting Committee as presented be approved.**  
Moved: M Mudde; seconded: J Schouten; carried.

## 5. Board of Governors and Senate election

- 5.1 The nominees for the Board of Governors and Senate were introduced and the election for Board and Senate members were held.

## 6. Annual Report

- 6.1 Mr. Fred Verwoerd, Interim President presented several highlights from the 2016/17 Annual Report.
- 6.2 Questions were addressed.
- 6.3 **Motion:** **Be it resolved that the Annual Report, as presented in the agenda, be received for information.**  
Moved: B Smouter; seconded: W Bakker; carried.

## **7 Financial Report**

7.1 Mr. Ed Bosveld, Interim Vice President, Administration & Finance, read the Audited Report for information and reviewed the financial statements.

7.2 It was noted that hard copies of the financial statements are available at the meeting and electronic copies are also available online on Redeemer's website.

7.3 Questions were addressed.

7.4 **Motion:** **Be it resolved that the summary financial statements and auditors' report attached thereto, as presented to the supporting members in the agenda, be received for information.**

Moved: K Vreugdenhil; seconded: S Harkema; carried.

## **8. Appointment of Auditors**

8.1 The Board recommended KPMG LLP as Redeemer University College's auditors for 2017-2018.

8.2 **Motion:** **Be it resolved that the membership approve the auditors (KPMG LLP) recommended by the Board for the fiscal year ending April 30, 2018, with remuneration thereof to be determined by the Board.**

Moved: K Vreugdenhil; seconded: H Proper; carried.

## **9. Acceptance of the 2017-18 Budget**

9.1 Mr. Ed Bosveld, Interim Vice President, Administration & Finance, presented the 2017-18 Budget, and questions were addressed.

9.2 **Motion:** **Be it resolved that the budget for the fiscal year ending April 30, 2018, as presented to the supporting members in the agenda, be received for information.**

Moved: H Brouwer; seconded: S Gerritsma; carried.

## **10. Result of Balloting**

10.1 The following members were elected to the Board of Governors: Andrew Zomerman (Classis Hamilton), John Buma (Classis Niagara), Randall Boessenkool (Classis Toronto), Bonnie Desjardins (Grand Region Principals' Association), and Abraham (Bob) Dieleman, Liz Tolcamp and John Van Huizen to Membership seats.

10.2 The following member was elected to the Senate: Dr. Michael A.G. Haykin.

10.3 **Motion:** **Be it resolved that the Balloting Committee be and is hereby authorized to destroy the ballots for election of the Board members and the Senate member.**

Moved: M Veldman; seconded: K Benjamins; carried.

## **11. Recognition of Retiring Board Members**

11.1 Appreciation was expressed to Wil Bakker and Karl Veldkamp for their contributions to the Board of Governors and a framed certificate and pen & pencil-set were presented to them as a token of appreciation.

## **12. New Business**

12.1 Board members were invited to meet briefly following the AGM in Room 210.

## **13. Adjournment**

13.1 J Schouten closed in prayer.

13.2 The Annual General Meeting was adjourned at 8:30 pm.

# NOMINEES FOR THE BOARD OF GOVERNORS

**Mr. Allen Bron\*** has completed two years of a vacated seat as the Seaway Valley Principals' Association's nominee and is eligible to be appointed for his first three-year term. He graduated with a Bachelor in Education from Calvin College and is the Principal at Trenton Christian School. Allen served as a part-time Health and Physical Education Instructor, as well as the Redeemer College Hockey Coach for the 1984/85 season. He has served as chair for the Christian Reformed church in Thunder Bay and in Charlottetown, PEI, board member for Habitat for Humanity in Sarnia, and Advisory Board member of Highland Shores CAS. He is married to Brenda and they have four children and five grandchildren. Allen and his wife are members of the Ebenezer Christian Reformed Church in Trenton, Ontario.

**Rev. Peter Hoytema** was a member of the first graduating class at Redeemer University College and graduated in 1986 with a BA. He holds a M.Div. from Calvin Theological Seminary and D.Min. from San Francisco Theological Seminary. Peter has experience in serving on other boards, committees and church council and served on the Christian Reformed Home Missions, Board of Trustees for the Christian Health Care Center (Wyckoff, N.J.), Classis Chatham's Classical Ministries Committee, London Campus Ministry Committee, Strathroy and District Christian Ministerial Association. Peter and his wife, Grace, have four children and attend Westmount Christian Reformed Church in Strathroy where he serves as pastor.

**Dr. Hazel R Lynn\*** has completed one year of a vacated seat and her first three-year term as Classis Huron's nominee. She is eligible to be appointed for her second three-year term on the Board. She began her career as a family physician, spent two years in British Columbia doing family practice, six years in Africa and about 15 years in family practice before she went back to obtain an MA in Public Health from the University of Toronto and have been Medical Officer of Health for Grey Bruce counties since 2001. In 2010 she received the Distinguished Service Award presented by the Association of Local Public Health Agencies. She has served on the abuse prevention, evangelism and worship committees at her church as well as health-related committees at the local and provincial levels. Hazel served on the board of Timothy Christian School in Owen Sound for ten years, including five years as chair. She was a lecturer for Palliative Level 3 courses at Western University, London for three years and Adjunct Lecturer at the Dalla Lana School of Public Health, University of Toronto. Hazel has retired in 2016, but has been rehired for the past year and hope to be fully retired soon! She and her husband, Dr. Fred Veenstra, live in Owen Sound, have three adult children and are members of First CRC, Owen Sound.

**Mr. Lloyd Rang\*** has completed his first three-year term and is eligible to be appointed for his second three-year term. He holds a BA and B.Ed. from Redeemer University College, an MA in History from Queen's University and an MA in Literature and Writing from the University of Guelph. He served as President of Student Senate and founding editor of the Minstrel during his student years at Redeemer, and soon after graduating, Lloyd served as one of our first Alumni Board Presidents. After teaching for seven years in the Christian School system, Lloyd worked for the Government of Ontario in a number of positions, including Director of Writing and Senior Advisor to the Premier from 2008-2012. From 2012-2015 he served as the Executive Director of Communications for the Faculty of Medicine at the University of Toronto and the Senior Director of Communications at Lakeridge Health in

\* incumbent

Oshawa until 2017, returning to the Ministry of Economic Development and Growth as Director of Communications in 2017-18. He is now the Principal of Lloyd Rang Communications, a consulting company that works with private sector companies and government. He is a regular columnist for the Christian Courier. He and his wife, Keerthana and son Cameron attend Rehoboth Christian Reformed Church in Bowmanville, Ontario.

**Mrs. Gina Taylor** holds a BA from McMaster University and has retired as a Construction Project Manager. She served on the Kirkendall Neighbourhood Association Development Review Committee and Classis Hamilton's Finance Committee. Gina also served on First Hamilton CRC Council as deacon for one term, Council Clerk for two terms, Committee of Administration and Coordinator of Resources. Gina and her husband, Tim, have two children and seven grandchildren and attend First Hamilton Christian Reformed Church.

**Rev. Sid Ypma\*** has completed his first three-year term as Classis Eastern Canada's nominee and is eligible to be appointed for his second term of three years on the Board. He graduated from Redeemer University College in 1997 with a BA in Political Science and History and holds a Masters of Divinity degree from Calvin Theological Seminary. Sid and his family came to Ottawa six years ago from Port Alberni, BC where he served as the pastor of the Alberni Valley CRC. He now serves as the CRC Campus Chaplain at University of Ottawa. He is married to Brenda Dykstra who also graduated from Redeemer in 1997 and they have three children. When he is not working, Sid loves to spend time with his family and his garden.

**Mr. Michael Zwier\*** has completed his first three-year term as Classis Quinte's nominee and is eligible to be appointed for his second term of three years on the Board. He graduated from Athabasca University with a Bachelor of Management, and also holds a Master of Science in Information Technology from Carnegie Mellon University. He and his wife, Carol, and two children live in Bowmanville and attend Rehoboth CRC.

## NOMINEE FOR SENATE

**Dr. Roelof (Rudy) Eikelboom\*** has completed his first three-year term on Senate. He is Professor of Psychology at Wilfrid Laurier University. For eight of the last nine years he has been chair of the over 30-member Psychology Department and for six years was Secretary of the Laurier Senate. He also served on the Laurier's Senate Executive and its Bylaws and Rules Subcommittee. As a member of the Waterloo Christian Reformed Church he has been a pastoral elder and chair of church council. Rudy authors a column in Christian Courier titled "From the Lab." His research explores pre-clinical animal models of addiction and disorders of consumption. Having no artistic talent, Rudy's hobby is listening to music and purchasing works of art.



KPMG LLP  
Commerce Place  
21 King Street West, Suite 700  
Hamilton Ontario L8P 4W7  
Canada  
Telephone (905) 523-8200  
Fax (905) 523-2222

## INDEPENDENT AUDITORS' REPORT

To the Members of Redeemer University College

We have audited the accompanying financial statements of Redeemer University College, which comprise the statement of financial position as at April 30, 2018, the statements of operations, changes in net assets (deficiency) and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations,, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement,, whether due to fraud or error.

### *Auditors' Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



We believe that the audit evidence we have obtained in our audit is sufficient and appropriate to provide a basis for our audit opinion.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Redeemer University College as at April 30, 2018 and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Chartered Professional Accountants, Licensed Public Accountants

Hamilton, Canada  
July 20, 2018

# Condensed Statement of Financial Position as at April 30, 2018

(in thousands of dollars)

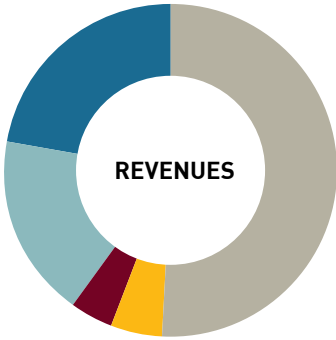
	2018 \$	2017 \$
Current assets	9,860	9,561
Restricted investments & assets	5,428	5,526
Capital assets, net	51,723	53,011
Other assets (student loans)	34	99
<b>Total assets</b>	<b>67,045</b>	<b>68,197</b>
Current liabilities & current portion of long-term debt	5,390	5,001
Deferred contributions	1,505	763
Deferred capital contributions	12,776	13,029
Long-term debt (loans & bonds)	14,605	16,935
<b>Total liabilities</b>	<b>34,276</b>	<b>35,728</b>
Unrestricted net assets	(4,787)	(6,136)
Endowments	5,278	5,376
Internally Restricted	4,878	5,800
Investment in capital assets	27,400	27,429
<b>Net assets</b>	<b>32,769</b>	<b>32,469</b>
<b>Net balance</b>	<b>67,045</b>	<b>68,197</b>

For full audited financial statements, please visit [www.redeemer.ca/17-18-financial-statements](http://www.redeemer.ca/17-18-financial-statements)

# Condensed Statement of Operations for the Year Ended April 30, 2018

(in thousands of dollars)

REVENUES	Actual 2016/17 \$	Budget 2017/18 \$	Actual 2017/18 \$	Variance 2017/18 \$	Budget 2018/19 \$
Tuition & fees	10,312	10,423	10,095	(328)	10,690
Donations	6,964	4,201	4,363	162	4,286
Campus Services & housing fees	3,801	3,697	3,649	(48)	3,804
Other (grants & fees)	738	574	686	112	589
Restricted revenues	997	733	988	255	755
	22,812	19,628	19,781	153	20,124
EXPENSES					
Instruction & Research	4,899	4,811	4,566	(245)	4,765
Library & Information Technology	1,562	1,627	1,613	(14)	1,681
Administration & Physical Plant	3,882	3,556	3,056	(500)	3,910
Student Development	2,452	2,527	2,497	(30)	2,686
Advancement	2,004	2,347	2,349	2	2,473
Campus Services	2,731	2,922	2,747	(175)	3,029
Debt servicing	476	471	427	(44)	397
Restricted fund expenses	1,032	731	1,008	277	757
	19,038	18,992	18,263	(729)	19,698
Excess of revenues over expenses before the following:	3,774	636	1,518	882	426
Amortization of deferred capital contributions	645	652	663	11	699
Amortization of capital assets	(1,782)	(1,747)	(1,779)	(32)	(1,756)
Loss on disposal of assets	(48)		(4)	(4)	
Excess of revenues over expenses	2,589	(459)	398	857	(631)

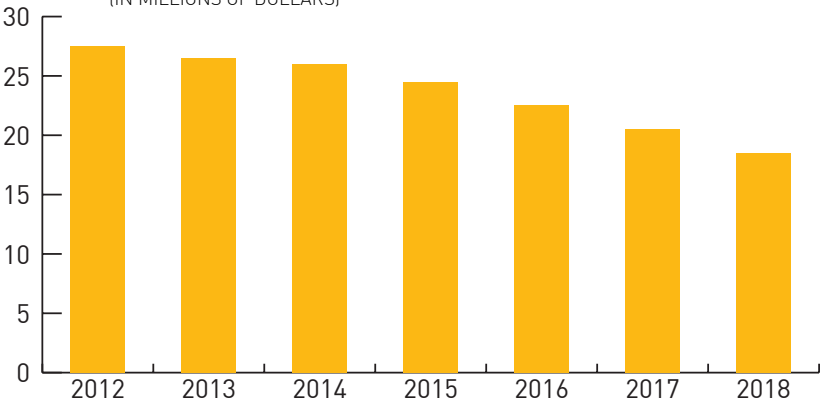


- TUITION & FEES • 51%
- RESTRICTED REVENUES • 5%
- OTHER (GRANTS & FEES) • 4%
- CAMPUS SERVICES & HOUSING FEES • 18%
- DONATIONS • 22%



- STUDENT DEVELOPMENT • 14%
- ADVANCEMENT • 13%
- CAMPUS SERVICES • 15%
- DEBT SERVICING • 2%
- RESTRICTED FUND EXPENSES • 5%
- INSTRUCTION & RESEARCH • 25%
- ADMINISTRATION & PHYSICAL PLANT • 17%
- LIBRARY & INFORMATION TECHNOLOGY • 9%

**TOTAL DEBT**  
(IN MILLIONS OF DOLLARS)



# BALLOT FOR THE BOARD OF GOVERNORS AND SENATE

For each nominee on the ballot you are requested to make a selection. Please mark the “yes” or “no” box beside the single nomination.

If you are unable to attend the annual meeting on **Friday, September 28, 2018** you may send your completed ballot to Redeemer University College to the attention of the President’s Office. In accordance with the by-laws, all mailed or delivered ballots must be signed to be valid.

<b>NOMINEES FOR THE BOARD OF GOVERNORS</b>		
<b>Alumni Association</b>		
Lloyd Rang* .....	Y <input type="checkbox"/>	N <input type="checkbox"/>
<b>Classis Hamilton</b>		
Gina Taylor .....	Y <input type="checkbox"/>	N <input type="checkbox"/>
<b>Classis Quinte</b>		
Michael Zwier* .....	Y <input type="checkbox"/>	N <input type="checkbox"/>
<b>Classis Huron</b>		
Hazel R Lynn* .....	Y <input type="checkbox"/>	N <input type="checkbox"/>
<b>Classis EC</b>		
Sid Ypma* .....	Y <input type="checkbox"/>	N <input type="checkbox"/>
<b>Classis Chatham</b>		
Peter Hoytema .....	Y <input type="checkbox"/>	N <input type="checkbox"/>
<b>Seaway Valley Principals’ Association</b>		
Allen Bron* .....	Y <input type="checkbox"/>	N <input type="checkbox"/>
<b>NOMINEE FOR SENATE</b>		
Dr. Roelof (Rudy) Eikelboom* .....	Y <input type="checkbox"/>	N <input type="checkbox"/>

\*incumbent

I am a member in good standing of Redeemer University College and wish to vote in absentia.

Name .....  
(please print)

Signature .....

Date .....

\* incumbent





For more information, view the  
2017/18 Annual Report online at  
[redeemer.ca/annual-report](http://redeemer.ca/annual-report)



777 Garner Road East, Ancaster, ON L9K 1J4  
PH: 905.648.2131 TOLL FREE: 1.877.779.0913  
[www.redeemer.ca](http://www.redeemer.ca)